

North Yorkshire County Council**Audit Committee 21 June 2019****Annual Report on Partnership Governance 2018/19****1.0 Purpose of report**

- 1.1 To report on the governance of partnerships involving the County Council during the financial year 2018/19.

2.0 Background

- 2.1 The aim of the annual report is to enable the Audit Committee to review the effectiveness of partnership governance arrangements.
- 2.2 Preparation of the annual report also provides a mechanism to assist Management Board and Executive Members to ensure that partnerships and the resulting commitments are reviewed regularly and that the Council is only involved with those partnerships which add value to the work of the Council.
- 2.3 Prior to a commitment being made to any partnership arrangement involving the Council, approval is required in line with the Council's Constitution, Financial Procedure Rules and Partnership Governance Guidance.
- 2.4 Partnerships are within the scope of the annual report if they are characterised by one or more of the following conditions:
- strategic, in the sense that they will have a significant impact on the direction of services provided at the level of Council or Directorate themes and priorities;
 - involve elected Members on the governing board;
 - involve a financial input from the Council of £50k a year or more;
 - involve the Council as accountable body for external grant funding to the partnership; or
 - have a high or medium overall risk ranking from the partnership governance risk assessment.
- 2.5 The annual report does not cover other arrangements such as outside organisations to which the Council appoints members, contracts with suppliers, companies in which the Council is the sole or majority shareholder, and joint committees with other local authorities.
- 2.6 Given partnerships involve multiple parties the key principles for partnership working locally were agreed in 2010 by Local Government North Yorkshire

and York (LGNYY) – the body of Leaders and Chief Executives of all of the key public sector bodies in North Yorkshire:

- the minimum number and simplest of partnership structures, consistent with delivering the required outcomes and statutory requirements;
- a North Yorkshire and York approach to county / sub-regional partnership structures as far as possible, recognising that a degree of pragmatism will be required given the different local authority structures in North Yorkshire and York;
- local partnerships, including shared community engagement arrangements, at the most appropriate local level; and
- the use of task and finish groups to deal with particular issues, rather than standing thematic partnerships or sub-groups.

2.7 LGNYY also agreed that rationalisation of partnership structures is not about stopping partners working together - partnership working should be encouraged, but partnership structures should only exist where they add value and are efficient.

3.0 Partnerships in 2018/19

3.1 Appendix 1 lists the 60 partnerships that were within the scope of the annual report as at 31 March 2019 (compared to 57 in the previous annual report). The number and nature of partnerships changes from time to time and, as with all annual reports, the data within the appendix is a snapshot in time.

3.2 Appendix 1 also summarises information on the governance and reporting arrangements for each partnership as at 31 March 2019, together with their key achievements for 2018/19 and key issues and priorities for 2019/20.

3.3 Four partnerships have been added to Appendix 1 this year:

- Three Integrated Care Systems / Sustainability and Transformation Partnerships – NHS led partnerships across areas covering parts of North Yorkshire and much wider areas focused on integrating health and care systems across tertiary, acute, primary and community care.
- North Yorkshire and York Systems Leadership Executive – a new partnership of NHS and local government leaders working together across the system to integrate health and care.

3.4 One partnership, which was included in Appendix 1 last year, has been removed:

- Rail North – now incorporated within Transport for the North.

- 3.5 No partnerships are identified as having a high overall risk rating (unchanged since the previous annual report).
- 3.6 No partnerships reported a governance failure during 2018/19.
- 3.7 Corporate Directors continue to review on an ongoing basis the number of partnership arrangements that officers are involved in and to determine their strategic importance and the impact if the partnership were to be dissolved.
- 3.8 In addition, during the preparation of the annual report, Executive Members in conjunction with officers of each Directorate have given consideration to the governance and monitoring arrangements of partnerships relating to the Directorate.

4.0 Planned and potential changes in the governance arrangements of key partnerships in 2019/20

- 4.1 Following a national review, discussions are taking place that may result in changes to Local Enterprise Partnerships (LEPs) locally, with the existing LEPs winding up and North Yorkshire County Council being part of a LEP serving the Leeds City Region, York and North Yorkshire.
- 4.2 CYPS is working with partners to develop Local Education Partnerships and Local Inclusion Steering Groups that will identify the strengths and challenges facing education and inclusion in the locality, and agree and implement locality plans to address these.
- 4.3 The governance of children's safeguarding partnership arrangements will change as a result of revised statutory guidance (Working Together 2018), which gives three 'safeguarding partners' (local authority, police and clinical commissioning group) equal responsibility for fulfilling the role. Locally it is proposed to combine the North Yorkshire Children's Trust Board with the North Yorkshire Safeguarding Children Board.
- 4.4 Partnership arrangements will be need to be established for the new Department for Education 'Strengthening Families, Protecting Children' programme through which the Council will support up to six local authorities to develop a 'No Wrong Door' approach to supporting adolescents in, and on the edge of, care.
- 4.5 As highlighted in previous annual reports, there is a wide range of activity that the Council is developing with the NHS with respect to increasing the integration of health and social care services. There may also be changes to the membership and priorities of the Integrated Planning and Commissioning Boards as a result of three clinical commissioning groups in the county working more closely together with a single accountable officer and applying

to merge. In addition a new Harrogate Integrated Health and Social Care Services Programme Board is being created to develop an integrated approach to health and social care in Harrogate and Rural District based around primary care.

5.0 Arrangements in place to monitor partnerships

- 5.1 The wide range of partnerships, and their differing roles, means a 'one size fits all' approach to reporting is neither practical nor appropriate. In this context, reporting arrangements cover:
- key issues, including service issues;
 - any specific issues relating to the management of the partnerships; and
 - routine reporting on financial or other performance, highlighting variances to budgets or performance plans.
- 5.2 All reporting arrangements need to be appropriate and commensurate to the role of the partnership and what it seeks to achieve. The term partnership is used to cover a wide range of different approaches. Many partnerships are a coming together of partners with separate budgets to jointly plan and align their organisations' activity. Some partnerships are a delivery mechanism for joint budgets and joint decisions, for which the Council is the accountable body.
- 5.3 Data from partnership working is included in a range of more general updates, including those submitted to the Executive as part of the Quarterly Performance Monitoring reports. There are some examples of formalised reporting from particular partnerships to the Council at Executive, Executive Member or Area Committee level. More often however, the data from partnerships is not readily separated from the more general level of reporting and, in many cases, to do so would result in duplication.
- 5.4 It is essential to ensure that partnership arrangements reflect appropriately the significance of the issues arising in the partnership within the overall framework of the monitoring arrangements involving Members. There is a need to avoid the risk of providing an unnecessarily detailed analysis for relatively small partnership working areas.
- 5.5 The governance arrangements of all partnerships with a high or medium overall risk rating have been reviewed by officers from Legal and Democratic Services to ensure that robust arrangements are in place to protect the interests of the partnership and, in particular, of the Council. A review is normally be undertaken within twelve months of a partnership being first rated as having a medium or high overall risk rating, and then repeated every three years for partnerships which continue to have a high overall risk rating and every five years for partnerships which continue to have a medium overall risk

rating. The review considers the written governance documents of the partnership to check that they are fit for purpose. Partnerships with a low overall risk rating are not reviewed unless there are any exceptional reasons for doing so. If any concerns are identified, officers from Legal and Democratic Services liaise with the lead officer for the partnership concerned to offer advice and support and ensure that appropriate corrective action is taken to rectify the concerns.

- 5.6 An internal audit of the governance and management arrangements of the York, North Yorkshire and East Riding Local Enterprise Partnership was completed by Veritau in early 2019. The overall conclusions were that arrangements for managing risk were very good and an effective control environment appears to be in operation. The overall opinion of the controls within the system at the time of the audit was that they provided high assurance.

6.0 Recommendations

6.1 It is recommended that the Audit Committee:

- (a) Receives the annual report on partnership governance;
- (b) Notes the arrangements in place to ensure good governance and reporting of partnership activity; and
- (c) Notes the contents of the schedule of partnerships that were within the scope of this report as at 31 March 2019 (Appendix 1).

Neil Irving
Assistant Director (Policy, Partnerships and Communities)

6 June 2019

Appendix 1 - Partnerships that were within the scope of this report as at 31 March 2019

Name of partnership	Lead NYCC Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last governance review (and if recently, action taken as a result)	Key achievements 2018/19	Issues and priorities 2019/20	Have there been any governance failures in 2018/19? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Are any people employed specifically to undertake the work of the partnership? Yes / No If yes, how many posts and who is the employer	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance contact	Risk factors H/M/L 1 Probability of governance failure 2 NYCC objectives 3 NYCC financial 4 NYCC services 5 NYCC reputation	Overall partnership risk rating H/M/L	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result				
Strategic sub-regional and regional partnerships																			1	2	3	4	5		
Local Government North Yorkshire and York (LGNYY)	CS	2	To promote effective working between local authorities and to ensure wider local authority representation, collaboration and co operation on a sub-regional basis and effective sub-regional representation at regional and national levels.	2011	Discussions have primarily focused on a potential devolution deal with government.	Potential devolution deal with government.	No	Leaders of local authorities and national park authorities. Written terms of reference. The Police and Crime Commissioner and East Riding of Yorkshire Council also attend meetings. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/lgnyy	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	No	No routine report to NYCC elected member body, any issues feeding in to County Council processes in the usual way.	Clr Carl Les - member	No	Richard Flinton	n/a	L M L L M	L	n/a				
NYC Chief Executives Group	CS	2	To provide leadership and coordination across sub-regional partnership structures and public services generally and to advise LGNYC.	2011	Discussions have primarily focused on a potential devolution deal with government, future LEP arrangements and other countywide strategy issues.	Potential devolution deal with government, future LEP arrangements and other countywide strategy issues.	No	Chief executives of local authorities and key local public sector partners. Written terms of reference. East Riding of Yorkshire Council also attend meetings. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/cecg	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Richard Flinton	n/a	L M L L M	L	n/a				
North Yorkshire Local Resilience Forum (NYLRF)	CS	1	To ensure effective delivery of statutory duties under the Civil Contingencies Act 2004 that need to be developed in a multi-agency environment.	2012	1. Updated Response to Major and Critical Incidents. 2. Gold level symposium. 3. Silver and Silver/Bronze Marauding Terrorist Firearms Attack level training. 4. Further regional development against Community Risk Register. 5. EU Exit monitoring and response. 6. Launch of Ready for Anything volunteer register and training.	1. Gold, silver and bronze level training. 2. Implement agreed development of NYLRF following Pilot Supportive Review. 3. Continuing development of Ready for Anything. 4. EU Exit monitoring and response. 5. Update to local flood plans as a result of Defra review - yet to receive suggested plan template. 6. Ongoing development of NYLRF partnership.	No	Multi-agency partnership to carry out statutory duties as defined by the Civil Contingencies Act. Written governance document. NYCC provides the secretariat to the partnership.		Secretariat £39k. Training & Exercise fund varies but normally around £10k. All funded by partners.	NYCC	£10k towards total cost of £39k for secretariat. £500 contribution to training and exercise fund.	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Neil Irving	Michael Leah	L M L L M H	M	April 2017. Governance arrangements are satisfactory.				
North Yorkshire Community Safety Partnership (NYCSP)	CS	1	To bring together the responsible authorities, supported by other relevant organisations, to fulfil their statutory responsibilities to work together under the Crime and Disorder Act 1998 (as amended).	2014	1. Community Safety Hubs embedded across the county. 2. DHR (Domestic Homicide Review) processes tested with 2 DHRs. 3. Joint DA commissioning arrangements. New services across the county. 4. Further development of partnership and all sub groups.	1. Effective implementation of DHR recommendations. 2. Ensuring arrangements fulfil statutory functions and agreed CSP objectives.	No	Senior officer of key local community safety partners (responsible authorities) and other relevant organisations. NYCC provides the secretariat to the partnership.	www.nypartnerships.org.uk/nycsp	No budget; NYCC provides officer time for secretariat.	n/a	No budget.	No	Corporate & Partnerships Overview and Scrutiny Committee in its role as statutory crime and disorder committee.	None	No	Neil Irving	n/a	L L L L M	L	n/a				
York and North Yorkshire Prevent Strategic Board	CS	2	To provide leadership across the Prevent (counter-terrorism) agenda.	2014.	1. Further development of local Prevent groups, including improved community engagement. 2. Development of military engagement. 3. Embedding Hurt by Hate resource.	1. National change (Dovetail). 2. Continued engagement across partners, including education settings. Effective links with the Hate Crime Working Group.	No	Officers of key partners. City of York Council and NYCC provides officer time for secretariat.		No budget; City of York Council and NYCC provides officer time for secretariat.	n/a	No budget.	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Neil Irving	n/a	L L L L M	L	n/a				

Name of partnership	Lead NYCC Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last governance review (and if recently, action taken as a result)	Key achievements 2018/19	Issues and priorities 2019/20	Have there been any governance failures in 2018/19? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Are any people employed specifically to undertake the work of the partnership? Yes / No If yes, how many posts and who is the employer	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance contact	Risk factors H/M/L					Overall partnership risk rating H/M/L	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
																			1 Probability of governance failure	2 NYCC objectives	3 NYCC financial	4 NYCC services	5 NYCC reputation		
Superfast North Yorkshire (SFNY)	CS	2, 3	To bring the advantages of superfast broadband to as many businesses and citizens in North Yorkshire with the resources available.	2016	Phases 1 & 2 are complete. Phase 3 has been awarded to BT. Bidding for LFFN funding. Continuation of the Better Broadband Subsidy Scheme.	Commence Phase 3 contract, produce mapping of expected coverage and achieve milestones.	No	Members and officers of NYCC and NYnet.		Phase 1 £26.5m offset by BDUK/ERDF grants. Phase 2 £8m (£5m BDUK/ERDF, £3m NYCC). Project management by NYnet/NYnet 100, £1.6m NYCC. Phase 3 minimum £20.5m secured from BDUK/NYCC/ESIF.	NYCC for BDUK, ESIF and ERDF funding. NYnet is the 'managing agent' for NYCC.	Project costs are borne by NYnet 100. Phase 3 capital funding of £12.18m from NYCC approved.	Yes - 1 post employed by NYCC.	Reports to Executive when key decisions are required.	Cllr Don Mackenzie (Chair) and Cllr Carl Les - Board Members	Delivering the best possible contract for the Phase 3 investment and considering the approach to the properties left below NGA access.	Gary Fielding	Gary Fielding	L	M	H	M	H	M	April 2017. Procurement, BT contract, grant agreements and programme development managed by NYnet with Legal Services support. Appropriate governance arrangements.
Yorkshire & Humber (Local Authorities) Employers' Association (formerly the Regional Employers Organisation)	CS	4	Member-led partnership of local authorities in Yorkshire and Humber - share information and intelligence and provide a stronger collective voice on national issues in the areas of employee relations and pay and terms and conditions.	2015	Met to address pay and workforce issues for authorities, take account of relevant legal developments, shared practice and actions and inputted into national pay negotiations. Ensured authorities are aware of national developments and actions/issues stemming from these.	Both the Regional Employers Committee and the Employers Organisation will continue to ensure local authorities in the region are involved in, informed or and as appropriate, supported in dealing with national and regional workforce issues.	No	All activity governed by individual and collective views of participating local authorities via the reps attending.		EO's core income from its membership's affiliation fees. Total expenditure is greater, but covered from external income.	EO is an independent body, established utilising the legal personality of an Employers' Association.	£7425 +VAT subscription.	Yes - 2 posts employed by Wakefield Council.	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Cliff Lunn - member of Regional Employers Committee	The 2 EO staff are part of West Yorkshire Pension Fund and if EO disbanded NYCC might be asked to contribute to any pension deficit.	Justine Brooksbank	Michael Leah	L	M	L	L	L	L	n/a
North Yorkshire Older Peoples Forum Plus (NYFOP+)	CS	4	Quarterly meeting of the North Yorkshire Forum for Older People (NYFOP) with NYCC, district councils, NHS and police.	2014	Providing a forum for engagement and consultation with representative forums of older people on relevant issues including social care, health, housing and policing.	Providing a forum for engagement and consultation with representative forums of older people on relevant issues. Review effectiveness and future of NYFOP+.	No	Representatives of North Yorkshire Forum for Older People (NYFOP), NYCC, district councils, NHS and police. Written terms of reference. NYFOP provides the secretariat for NYFOP+.		No budget. Secretariat provided by NYFOP.	n/a	None	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Some area committee older people champions attend meetings	No	Neil Irving	n/a	L	L	L	L	M	L	n/a
LGNYY Spatial Planning and Transport Board	BES	2	To provide strategic advice, direction and leadership on spatial planning and transport matters. Enable implementation of the Duty to Cooperate in plan making at a political level.	Dec 2017 - review of purpose undertaken by YNYERH Directors of Development. Agreed to reinstate the Board after a period of dormancy.	No meetings held.	To meet quarterly - direction to be provided by YNYERH Directors of Development and Heads of Planning Group.	No, but no meetings held during 2018/19.	One Cllr from each local authority. Written terms of reference to be reviewed and updated. Secretariat function provided by City of York Council.		No budget. Secretariat provided by City of York Council.	n/a	No budget.	No	No routine report to NYCC elected member body, but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Andrew Lee - member	No	David Bowe / Carl Bunnage	n/a	L	L	L	L	L	L	n/a
York, North Yorkshire & East Riding Strategic Housing Partnership (previously known as LGNYY Housing Board)	BES / HAS	2, 3	Identifying and responding to key housing issues; agreeing and managing the delivery of strategic housing investment priorities; undertaking sub regional research; and encouraging both innovative and consistent sub regional working across North Yorkshire.	2016	Implementation and performance management of ambitions in YNYERH Housing Strategy. Delivery of 5,076 new homes including 915 affordable homes (174 through Rural Housing Enabler programme). Monitoring of delivery across all tenures, securing external funding to support delivery via HCA and Community Housing Fund.	Support increased level and pace of delivery of housing across all tenures. Maintain delivery of rural affordable housing through the Rural Housing Enablers programme and secure its sustainable future.	No	One Cllr from local authority and reps of key partners. Written terms of reference.	www.nyccerh.org.uk	Circa £160k pa (partnership costs plus rural housing enablers programme). Partnership posts funded by LA and YNYER LEP (£8K) contributions; RHE programme funded by LAs / Registered Provider / Leeds City Region / NYCC.	Hambleton District Council.	£6.5k contribution from Public Health budget per year 2015/16 to 2018/19 towards Rural Housing Enablers Programme and Housing Strategy Manager post.	Yes - 1 post employed by Hambleton DC.	No routine report to NYCC elected member body but regular report to LGNYY, with any issues arising feeding in to County Council processes in the usual way.	Cllr Andrew Lee - member	No	Carl Bunnage (BES) / Dale Owens (HAS)	Michael Leah	L	M	L	M	L	L	n/a

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York, North Yorkshire & East Riding Local Enterprise Partnership	BES	2	The primary role of the LEP is provide strategic leadership to maximise the economic growth and job creation across York, North Yorkshire & East Riding. It is a public private partnership and its remit covers Business Growth, Skills and Infrastructure.	2013. LEPs are subject to an annual government review and S151 Officer signing off its Assurance Framework.	£146m Growth Deal investment at 95% target after 3 years of programme. 5000 small businesses supported. 58 Schools engaged in Careers and Enterprise Advice. YNYER LEP have worked closely with LCR LEP developing a proposal to create a joint LEP cover YNY and WYCA. This is an ongoing discussion.	Continued implementation of Growth Deal. Continued support for Small Business. Continued Implementation of EU Programme. Continued delivery of careers programme. Development of Local Industrial Strategy. YNYER LEP to continue working closely with LCR LEP developing a proposal to create a joint LEP covering YNY and WYCA.	No	Main LEP Board - Business led partnership (9 business reps, 6 local authority reps). Supported by Business, Skills and Infrastructure Boards. Assurance Framework signed off by NYCC and Government.	www.businessinspiredgrowth.com/about-the-lep	NYCC £204k, City of York £40.5k, East Riding £60.75k, 7 x Districts £20.25k. BIS Funding £500k. Investment Funds inc Local Growth Fund £145k, Growing Places Fund (£9.4m) (to be used as a revolving fund), £246k pa Growth Hub.	NYCC	The Council's Economic & Partnership Unit has a NYCC budget of £204k and staff in the unit provide support to the LEP.	Yes - 30.9 FTE poste employed by NYCC plus seconded posts (3.35 NYCC, 1.30 East Riding of Yorkshire Council, 0.7 Hambleton DC, 0.5 City of York Council, 0.2 Selby DC).	Annual reports to Transport, Economy and Environment Overview and Scrutiny Committee.	Cllr Carl Les - member	No	James Farrar	Michael Leah	L	H	L	H	M	May 2019: Review is due but given positive internal audit conducted by Veritau in early 2019 and proposed changes to LEP, seems prudent to await these before conducting further review.	
Leeds City Region (LCR) Local Enterprise Partnership	BES	2	To direct LCR policy in relation to economic development, transport, skills and infrastructure. On-going engagement continues, with the NYCC Leader maintaining a position on the LCR LEP Board. Primarily focused on transport and infrastructure. Potential risk through City Deal and plans for pooling of monies.	Unknown. LEPs are subject to an annual government review and S151 Officer signing off its Assurance Framework.	Refresh of LCR Strategic Economic Plan. Establishment of LCR (M1/M62 corridor) Enterprise Zone. With the devolution agenda, NYCC focus has been very much on YNYER LEP. LCR LEP have worked closely with YNYER LEP developing a proposal to create a joint LEP cover YNY and WYCA. This is an ongoing discussion.	Deliver and implement refreshed LCR Strategic Economic Plan to accelerate growth; create a further £5.2bn in economic output and create an additional 62,000 jobs with focus on: supporting growing businesses; skills and jobs; resource efficiency; and infrastructure for growth. LCR LEP to continue working closely with YNYER LEP developing a proposal to create a joint LEP covering YNY and WYCA.	No	Business led partnership (business reps and local authority reps, including NYCC rep). Written governance document.	www.the-lep.com/about-governance-and-funding	Circa £36m Growing Places Fund. Circa £1.4b City Deal (TBC). Circa £500m Infrastructure Fund (TBC).	Leeds City Council	Officer time only	No	No routine report to NYCC elected member body, although any issues requiring decisions or reports will be fed in through normal processes.	Cllr Carl Les - member	Need to monitor impact of West Yorkshire Combined Authority.	David Bowe	n/a	M	M	L	L	M	May 2014. NYCC not accountable body for LEP and essentially devotes time of members and officers to partnership working. Appropriate governance arrangements.	
Leeds City Region (LCR) Leaders Board	BES	2	To direct LCR policy and lead decision making in relation to housing, transport, and planning matters.	Unknown	Much of the focus of discussions and collaborative working has been in connection with the devolution agenda, including the development of proposals for devolution on a pan-Yorkshire basis.	Deliver and implement refreshed LCR Strategic Economic Plan to accelerate growth; create a further £5.2bn in economic output and create an additional 62,000 jobs with focus on: supporting growing businesses; skills and jobs; resource efficiency; and infrastructure for growth.	No	Local Authority Leaders. Written governance document.		Circa £1.6m expenditure. Primarily funded by LA subscriptions and Government grant.	Leeds City Council	£35k	No	No routine report to NYCC elected member body but regular report to LGNY, with any issues arising feeding into County Council processes in the usual way.	Cllr Carl Les - member	No	David Bowe / Carl Bunnage	n/a	L	L	L	L	M	n/a	
Local strategic																									
Craven Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Campaigns on dangers of driving whilst using a mobile phone and danger of parking outside schools. Country watch initiative. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No.	Senior reps (members and officers) of key local community safety partners. Written governance document.		Craven District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Craven District Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Andy Solloway - member	No	Odette Robson	n/a	L	L	L	L	M	n/a	
Hambleton Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Development and use of new ASB powers with partners as part of the multi agency problem solving process. Introduction of Traffic Bureau processes into Road Safety Speed Matrix meeting. Delivered projects to respond to emerging trends and issues as well as supporting local organisations to provide required services. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Hambleton District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Hambleton District Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Heather Moorhouse - member	No	Odette Robson	n/a	L	L	L	L	M	n/a	

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Harrogate District Community Safety Group	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Awareness raising re CSE and programme within schools. Continued problem solving work involving young people. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (officers) of key local public sector partners. Written terms of reference.		Harrogate Borough Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Harrogate Borough Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Cliff Trotter - member	No	Odette Robson	n/a	L	L	L	L	M	L	n/a
Harrogate District Public Services Leadership Board (PSLB)	CS	2, 3	To lead and support the design and delivery of quality services that are efficient, innovative and reflect the specific needs and priorities of our local communities; ensuring better outcomes and improving the lives of local people.	2016	Support of Credit Union. Financial Inclusion Strategy and Welfare Reform Action plan. New Care Models Programme - pilot local integrated team to serve Knaresborough, Boroughbridge and Green Hammerton. Local Fund development with Two Ridings Community Foundation.	New priorities being agreed.	No	Officers of local agencies. Written governance document.	www.harrogate.gov.uk/info/20124/partnership_working/319/partnerships	Harrogate Borough Council covers incidental costs and partnership support.	Harrogate Borough Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	None	No	Neil Irving	n/a	L	L	L	L	M	L	n/a
Richmondshire Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Development and use of new ASB powers with partners. Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Richmondshire District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Richmondshire District Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Carl Les - member	No	Odette Robson	n/a	L	L	L	L	M	L	n/a
Ryedale Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Multi-Agency integrated community safety hub.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local partners. Written governance document.		Ryedale District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Ryedale District Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Val Arnold - member	No	Odette Robson	n/a	L	L	L	L	M	L	n/a
Scarborough District Local Public Service Executive (PSE) (includes Local Delivery Team function)	CS	2, 3	Identify opportunities to reduce costs of service delivery by removing waste and duplication; sharing overheads and support services and rationalising estate and assets. Identify key emerging issues for the Borough and negotiate changes to services and service delivery models which might better deliver outcomes for people.	2015	Development and review of Community Wellbeing Hubs. Review of Multi-Agency Problem Solving Arrangements.	Continued successful delivery of Community Wellbeing Hubs and extension of the programme. Closer working on opportunities for sharing assets and estates. Support for the Ambitions for Health programme. Continued operation and development of the community safety hub.	No	Senior reps (officers) of key local public sector partners. Written terms of reference. Chaired by SBC Cabinet Member.		Scarborough Borough Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Scarborough Borough Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	None	No	Neil Irving	n/a	L	L	L	L	M	L	n/a

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Selby District Local Delivery Team	CS	2, 3	Bring together operational managers of responsible authorities and others to ensure the delivery of the NYCCSP Plan in the district; protect communities from crime and disorder and help people feel safer; deal with local community safety issues; assess local crime and disorder priorities and consult partners and the local community about how to deal with them.	2014	Multi-Agency integrated community safety hub. Campaign to raise awareness of Hate Crime.	Continued operation and development of the community safety hub.	No	Senior reps (members and officers) of key local community safety partners. Written governance document.		Selby District Council covers incidental costs and partnership support. Other income may include funding from PFCC to be spent on projects.	Selby District Council	None	No	No routine report to NYCC elected member body, any issues arising feeding into County Council processes in the usual way.	Cllr Stephanie Duckett - member	No	Odette Robson	n/a	L	L	L	L	M	L	n/a
BES																									
Local Access Forum	BES	1	The County Council is required to set up and convene a LAF by Statute (CRoW Act 2000).	LAF reconstituted on 5 March 2019. 13 members consisting of new and old members. 2 Cllrs remain unchanged.	Responded to Local Development Plans, consultations from Natural England, MoD, Network Rail, Forestry Commission, Highways England, and District and County planning applications. Influenced NYCC practice in relation to use of volunteers and some members directly involved in volunteering work. Ongoing liaison with Countryside Access Service.	Repurposing role and developing new LAF to include more structure Forward Plan and monitoring effectiveness and influence on Section 94 Bodies. Continuation of provision of strategic advice on access matters affecting NYCC's Countryside Access and Highways Services. LAF priorities for the coming year include HS2, ongoing NMU engagements on projects such as A59 Kex Gill and A66. Management of UUR network.	No	LAF purpose set out in statute. www.gov.uk/guidance/local-access-forums-role-of-the-local-authority	No budget; NYCC provides officer time for secretariat.	NYCC	BES contribute c.£10k per annum for secretariat support.	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Robert Heselline and Cllr David Jeffels - members	No	Ian Kelly	Michael Leah	L	M	L	L	M	L	n/a	
E Crime Project	BES	2, 3	To enable NYCC & City of York Council to deliver the national E-Crime sub project 1 in order to undertake E-Crime enforcement and to also co-ordinate national enforcement activity.	2016	Conviction of seven defendants in £40 million online fraud. Over 37 years of prison sentences handed down. First ever fines issued in relation to breaches of secondary ticketing legislation.	To deal with appeals in relation to fines for breaches of secondary ticketing legislation. To prosecute three trials for multiple defendants in £10 million+ secondary ticketing frauds.	No	NYCC and City of York Council.		Projected outturn for 2018/19 is £968k, funded by central government direct grant (£720k NYCC and £248k City of York Council).	NYCC	None	Yes - 12.5 FTE posts employed by NYCC.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Mike Andrews	Michael Leah	L	L	H	L	H	M	April 2017. No concerns noted.
North Yorkshire, York and North York Moors Minerals and Waste Plan	BES	1, 2	Production of joint mineral and waste local plan (development plan document).	On-going	Progression of Examination in Public stage.	Finalisation of plan following Examination in Public.	No	Officer steering group. NYCC informal member input via the MWDF member working group and new Joint Member Working Group. Executive member/Executive sign-off at key project stages.		Circa £90k.	No official Accountable Body - joint responsibility, although NYCC would typically take lead role.	Circa £50k	No	Informal reporting to MWDF member working group and new Joint Member Working Group. Executive member/Executive sign off at key project stages.	Cllr Andrew Lee (Chairman of MWDF member working group)	No	Vicky Perkin / Matt O'Neill	Michael Leah	L	M	L	M	M	L	n/a
York & North Yorkshire Waste Partnership	BES	2, 3	Delivering efficient waste management services that are in the best interests of the council tax payers of York & North Yorkshire - annual cost (value) of waste management in the sub-region (Inc. Yorwaste) is circa £80M. Continue to ensure delivery and review of joint waste strategy 'Lets talk less rubbish'.	2012	Progressed project to look at a harmonised collection system across the partnership area. Commenced project to review scope of recyclable material collected across the area. Green Waste Incentives work completed	Continue work on collection systems projects.	No	Portfolio holders for waste management at each of the partner authorities; overarching governance through LGNY. No formal governance document however there is a Statement of Agreed Principles (SOAP).		Base budget is £28.5k made up of districts contributions	City of York Council	£0	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	None	No	Ian Fielding	Michael Leah	L	H	L	L	H	M	April 2017. Ultimate governance through LGNY. Effective financial control. Detailed and clear strategy recorded and being adhered to. No concerns noted.

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95 Alive Road Safety Partnership	BES	2, 3	To make travelling in York and North Yorkshire safer, and act in a way that inspires the trust and confidence necessary to make people feel safer too. The role of the partnership is to develop, implement and oversee the strategies to deliver the vision.	2014	Delivery of partnership action plan, partly funded by OPCC surplus camera enforcement funds. Delivery of revised Speed Management Protocol (SMP). Developed joint partnership funding bid for 2018/19 Partnership Action Plan with OPCC Funding. Upgraded partnership website. Strengthened partnership with Highways England. Development of a more structured partnership delivery plan.	Secure future funding to deliver action plan. Deliver action plan priorities with reduced budget and staff. Further develop SMP, coordinated with Police roll out of community speed watch volunteer programme. Motorcyclist, cyclist, older and young driver safety programmes. Review bikeability training scheme funding. Review of public health funded programmes. Development of NYFRS Road Safety delivery programmes.	No	Lead partners - NYCC, North Yorkshire Police, Fire & Rescue, City of York, Highways England, Public Health. Supporting partners - local community safety partnerships and OPCC. Written governance document.		Each partner agency provides staff resource. No grant for 2019/20 (2018/19 grant £27.8k, 2017/18 grant £142K).	NYCC	NYCC fund officer time. NYCC Road Safety & Travel Awareness budget and Public Health budget closely allied to aims and delivery; total of £248k for staffing, resources and programme delivery.	Yes - 1 post employed by NYCC that supports the partnership (40%) and also works for NYCC (60%).	Annual report to Area Constituency Committees and Transport, Economy & Environment Overview & Scrutiny Committee. Reports to BES Executive Members on an ad hoc basis.	Cllr Don Mackenzie - Road Safety and Cycling Champion	No	Fiona Ancell	Michael Leah	M M M M M	M	April 2017. Signed memorandum of understanding to govern partnership. No concerns noted.
North Yorkshire Timber Freight Quality Partnership	BES	4	Support the contribution of the forestry and timber industries to the North Yorkshire economy by ensuring that timber industries can access the timber resource whilst seeking to minimise the impact on the public road network, on local communities and on the environment.	Review of terms of reference is planned for 2019/20.	Restart of face to face communications between forestry industry and County Council with a meeting held in December 2018 and new FOP chair elected. Updated online Timber Routes Map.	Maintain open lines of communication between NYCC and forestry industry - hold a meeting in 2019. Update online Timber Routes Map where necessary and where officer resource allows. Undertake a governance review.	No	Outgoing Independent Chair Jeremy Walker chaired last meeting in November 2018. New external chair Will Richardson (Yorwoods, RDI) elected at meeting in November 2018. Attendance by Executive Member for Highways and Transportation, Senior officers from BES, timber hauliers, forest owners and agents. Written governance document.	www.timbertransportforum.org.uk/groups/north-yorkshire	Expenditure outlined in NYCC budget contribution.	NYCC	Hire of external venue for meetings (circa £60), honorarium was paid to outgoing Chair (approx. £400 plus limited expenses). Contribution circa £500 per year towards national timber routes map.	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Don Mackenzie - Executive Member for Access, as required.	Victoria Hutchinson / Andrew Bainbridge	Michael Leah	L L L L L	L	n/a	
Settle Area Freight Quality Partnership	BES	4	To provide an opportunity to develop a partnership approach to dealing with issues related to HGV traffic through the Settle Area and to utilise this partnership approach reach voluntary workable solutions through consensus and concession.	None undertaken.	Communication lines are open between quarries / haulage industry and County Council. Inappropriate Route signage installed for Haulage Operators in the Settle area.	Maintain open lines of communication between NYCC, "stakeholders" and quarrying / haulage industry. Hold a meeting of the Partnership	No	Officers from NYCC BES H&T, parish council representatives and quarry managers. Written governance document.	www.nyccpartnership.org.uk/sa-fqp	Expenditure outlined in NYCC budget contribution.	NYCC	Officer time. Annual expenditure limited to hire of hall for meetings (usually 1 meeting each year, cost of hire circa £60 per meeting).	No	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Richard Welch - chair.	Neil Linfoot	Michael Leah	L L L L L	L	n/a	
Forest of Bowland Area of Outstanding Natural Beauty (AONB) Joint Advisory Committee (JAC)	BES	1, 2, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	2018 Joint Advisory Committee meeting and review including renewal of management plan to 2024.	Management plan 2019/24. Delivered environmental improvement projects including traditional boundaries. Festival Bowland events held. Dementia Friendly project offers supported visit via rail to Gisburn Forest Dementia Friendly Trail. Work with NYCC PROW team to improve AONB routes. Landscape planning advice. Work with LNPs to extend and link up priority habitat within AONB.	Commence delivery of revised 5 year management plan (statutory requirement). Delivery of AONB environmental enhancement and improvement projects, continue working with NYCC PROW team to improve promoted AONB routes, peatland restoration, work with LNP on natural capital framework. http://forestofbowland.com/Management-Plan	No	Memorandum of understanding - JAC includes one NYCC elected member. There is also an Officers Steering Group.	www.forestofbowland.com/joint-advisory-committee	Core Partnership Funding of £388k. 75% funding from Defra. Other contributions from Lancashire CC, 6 district councils and United Utilities. DEFRA funding confirmed until March 2020. Additional funds of c.£750k e.g. HLF, Defra Peatland Fund for projects.	Lancashire County Council	£5,430 a year.	Yes - 14 posts employed by Lancashire County Council.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Richard Welch - member of JAC.	Liz Small	Michael Leah	L L L L L	L	n/a	
Nidderdale Area of Outstanding Natural Beauty (AONB) Joint Advisory Committee (JAC)	BES	1, 2, 3	AONBs were established in accordance with the National Parks and Access to the Countryside Act of 1949 and the Countryside and Rights of Way Act 2000. The statutory purpose of AONBs is to conserve and enhance the natural beauty of their area. NYCC is a relevant authority in legislation.	2018 Joint Advisory Committee meeting and review including renewal of management plan to 2024.	Renewal of 5 year management plan. Delivery of environmental enhancement and improvement projects. Delivery of £350K HLF "Wild Watch" grant and facilitation grant for Upper Nidderdale. Catchment sensitive farming projects, development of resubmission of National Lottery grant application for River Skell; restoration of Wath Mill; hay meadow restoration Washburn Valley; Dark Skies Tourism Festival.	Approval and first year of delivery of 5 year management plan (statutory requirement). Delivery of AONB environmental enhancement and improvement projects. Development of Stage 2 application for River Skell project working with National Trust, delivery of a connecting to nature project, development of a virtual schools project. https://www.nidderdaleaonb.org.uk/nidderdale-aonb-management-plan-annual-review	No	Memorandum of understanding - JAC including three NYCC elected Members.	www.nidderdaleaonb.org.uk/joint-advisory-committee	£473,220. 75% funding from Defra. £621,000 including external funding projects. Other contributions from Harrogate BC. DEFRA funding has been confirmed until March 2020.	Harrogate Borough Council	£14,800 a year. An additional approx. £4,000 comes from PROW joint projects.	Yes - 8 posts employed by Harrogate BC.	No routine report to NYCC elected member body, any issues arising feeding in to County Council processes in the usual way.	Cllr Mike Harrison, Cllr Stanley Lumley and Cllr Margaret Atkinson - members of JAC.	Liz Small	Michael Leah	L L L L L	L	n/a	

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Transforming Care	HAS	1	To prevent admissions into Learning Disability (LD) specific in-patient beds. Facilitate timely discharge and community resettlement for people with complex LD and/or autism with behaviours that challenge including those with a mental health condition.	None undertaken.	Building the Right Support Community Model identified. Clear information relating to people impacted in North Yorkshire and York. Key workstream areas identified to progress.	Continuing to develop the work streams of: workforce, working with providers, community models and pathways for young people in transitions. Discharge of people who have been in inpatient beds for 5 years plus and ensuring effective preventative plans in place to avoid unnecessary admissions.. Ensuring that timely and appropriate care and treatment planning is in place.	No	HaRD CCG on behalf on behalf of three CCGs plus Vale of York CCG, Tees Esk Wear Valley NHS Trust, NYCC, City of York Council, NHS England specialist commissioners. Agreed Terms of Reference.		Managed within partner agency resources	HaRD on behalf of CCGs	There will be financial implications regarding individuals' care packages.	No	Elected members on Health and Wellbeing Board as required.	None	No	Rachel Bowes / Helen Thirkell	Anton Hodge	M M M M M	M	April 2018. No governance concerns. Commissioning undertaken by HaRD CCG (also accountable body). Focused on ensuring partners' work is complimentary.
Care Alliance Workforce Development	HAS	2	Support and Develop a skilled Adult Social Care workforce in all sectors in North Yorkshire and City of York	None undertaken.	Terms of Reference reviewed and refreshed. ICG have been elected to Chair and Angela Thompson, Skills for Care will be Vice-Chair	Recruitment and retention sector wide. Act as a voice to speak for social care.	No	NYCC, City of York Council, Skills for Care, ICG, private, voluntary and independent sector providers, Health Education England, Jobcentre Plus.	www.cawd.org.uk	No regular income. External grant funding received for specific projects.	NYCC	None	No	No routine report to NYCC elected member body, any issues feed in to County Council processes in the usual way.	Objectives of the partnership are reliant on external fundraising or goodwill of partner organisations.	Sally Lichfield	Anton Hodge	L L L L L	L	n/a	
Health Protection Assurance Group	HAS	2	Oversees the health protection plans and arrangements and provides assurance to NYCC and the Health and Wellbeing Board. The Group is North Yorkshire vehicle to oversee a statutory function, statute does not require a group.	December 2017. Changes were made to the number and nature of the sub groups.	Health Protection partnerships in North Yorkshire have been mapped and fully documented eg chairs and terms of reference. Assurance framework is in place and evidence base in order to qualify levels of assurance. Considering available funding streams including Workforce Innovation Fund.	Identifying vulnerable people in emergencies. NYCC Screening and Immunisation Local Improvement Plan. NYCC Pandemic Flu Plan. Screening Programme Mapping update. Develop a North Yorkshire & York Mass treatment and vaccination plan.	No	Director of Public Health NYCC (Chair), Director of Public Health City of York Council, Public Health Consultants, Public Health England, Chief Environmental Health Officer rep, CCGs rep. NYCC Emergency Planning, NHS England Health Emergency Planning, Director for infection control and prevention from NHS provider trusts.		Existing partner agency resources - joint commissioning of community infection control team with HaRD CCG as lead commissioner.	NYCC	None	No	Cllr Caroline Dickinson (Executive member for Public Health) - as required.	Capacity within each individual organisations to respond and challenge of multi-agency operationalising of outbreak plans.	Lincoln Sargeant	n/a	L L L M M	L	n/a	
Involvement forums (NY Learning Disabilities Partnership Board (NYLDPB) and NY Disability Forum (NYDF))	HAS	2, 4	Visible public engagement on services and stronger user voice and influence. The Over 50's Forums and North Yorkshire Forum for Older People are independent, although receive funding from NYCC.	Boards regularly review the work they undertake; board development is on-going.	The partnerships continued to contribute to a wide range of consultation, engagement and design, including online developments. A number of user-led projects and initiatives, and increased confidence to engage directly with other serviced and agencies on key issues. Excellent examples of local initiatives co-designed/co-produced.	To scope and agree approaches to cover engagement; to increase membership of forums and support increased member activity; to support these forums which are working towards becoming constituted groups.	No	Self advocates, community members, service users and carers, NYCC officers, other statutory agency reps. Written governance documents.	www.nypartnerships.org.uk/adults	Approx. £170k	NYCC but some groups moving towards being independently constituted.	£170,000	Yes - 5 part-time posts employed for NYLDPB by KeyRing Living Support Networks.	Cllr Michael Harrison and Cllr Caroline Dickinson (Executive Members) - as required.	No	Louise Wallace	Anton Hodge	L L M L M	L	n/a	
North Yorkshire Drug and Alcohol Partnership Group	HAS	2	Strategic advisory and reference group on drug and alcohol misuse. Inform the development of the alcohol strategy. Inform the development of drugs strategy. Gather intelligence to inform strategy development and implementation plans, and delivery of services. Oversee implementation of strategies.	2018	Reviewed structure of meetings and membership. Meet 3 times per year. Addresses key national priorities - supply and enforcement; prevention; and services and interventions. In process of agreeing overarching priorities which will form basis of partnership plan.	Development of partnership plan	No	Chair: Director of Public Health NYCC, Members, Police, Prisons, DISC, New Horizons, Partnership, Compass Reach Commissioning Unit, Community Pharmacy, Yorkshire Ambulance Service, District Councils, National Probation Service, Office of Police and Crime Commissioner.		No funding of its own. Provides strategic direction to resource allocation.	NYCC	c£5m Public Health	No	Key developments within portfolio is reported to Cllr. Dickinson during PH KITS. Report to Scrutiny Committees on specific work programmes at least annually - specifically Care & Independence.	No	Lincoln Sergeant	Anton Hodge	L M H M M	M	April 2017. Terms of reference agreed and in place for the group. The terms are concise, but adequate for a group which has no independent funding.	

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Safeguarding Adults Board	HAS	1	To provide strategic leadership for Adult Safeguarding arrangements and to challenge and quality assure partner agencies safeguarding practice.	2018 - revised structure.	Increased awareness in the wider community of how to recognise abuse as a result of Safeguarding Week on cross Board and North Yorkshire and York footprint. Implementation of Learning and Improvement Framework resulting in more strategic approach to culture of continuous learning. Review and streamlining of Multi-Agency Safeguarding Policy and Procedures.	Work more closely with communities to develop strategies and whole community approach to prevention of abuse and help improve services. Implement and embed the new Multi-Agency Safeguarding Policies and Procedures. Ensure the accountability of all partner working with adults at risk of abuse. Develop North Yorkshire's response to national priorities.	No	Strategic Board: NYCC, Police, CCGs, District Councils, ICG, Health Trusts, Healthwatch, NHS England, Director of Public Health, Four sub groups involving statutory partners plus District Councils, Probation, ICG, NYFF, Fire and Rescue, Health Trusts NHS England, LCSB.	www.nypartnerships.org.uk/sab	Three statutory partners - NYCC, Health and Police contribute £20k each towards the cost of running the SAB.	NYCC	£20k	Yes - 18 month fixed term contract post to co-ordinate implementation of policy and procedures, employed by NYCC.	Annual Reports to Care and Independence Overview and Scrutiny Committee and Health and Wellbeing Board.	Cllr Michael Harrison - in attendance.	Organisational priorities and financial constraints impact on partners abilities to support / implement the SAB strategic outcomes / work programme.	Louise Wallace	Anton Hodge	L	H	L	H	H	M	May 2019. Review due April 2022 but, in light of a revised structure introduced in 2018, the review will be brought forward and completed before next year's annual report.
Health and Wellbeing Board (HWB), Delivery Board, and Integration Forum	HAS	2, 3	To oversee the development and implementation of the priorities agreed and set out within the Health and Wellbeing Strategy. To improve the health and care outcomes for the people and communities of North Yorkshire.	2014	Reviewed ways of working. Hosted mental health summit encouraging strong focus on mental health and wellbeing across county. Developed digital strategy "My Health My Tech" and engaging with the public to deliver this. Hosted housing and health workshop considering how housing can impact upon physical, mental health and wellbeing. Workshop considering issues relating to the care market.	The board will continue with a thematic approach to the business of the board and particularly in relation to mental health and the digital strategy	No	NYCC, Clinical Commissioning Groups, representative from District Councils, NHS providers, Voluntary and Community Sector, NHS England, NY Healthwatch.	www.nypartnerships.org.uk/hwb	No funding of its own but it has oversight of the Better Care Fund (BCF) pooled budget and strategic direction for investment against HWB priorities.	Accountability rests with individual organisations for delivery of HWB plans.	None	No	Health and Wellbeing Board. The Board meets 6 times per year, with a balance of public meetings and development sessions.	Cllr Michael Harrison - Chairman, Cllr Janet Sanderson and Cllr Caroline Dickinson - members.	The complexity of accountability resting with individual member organisations and the fact that there can be competing interests.	Louise Wallace	Anton Hodge	L	M	H	M	H	M	May 2017. Clear governance arrangements in place. Regular board meetings held and statutory functions are being properly fulfilled. Joint strategy updated and published. No concerns.
Seasonal Winter Health Strategic Partnership	HAS / CS	2	Multiagency partnership, leading and developing strategy and linking to existing partnerships which aim to improve and maintain health during the winter months and reduce excess winter deaths and fuel poverty.	2016	A winter conference was held that informed a new action plan for 2018 - 2020. Successfully bid for £268,529 from the Warm Homes Fund to provide first time central heating systems in 108 households. Also successful in receiving over £300,000 from British Gas Energy Trust to deliver home visits and awareness raising sessions. Comprehensive flu programme delivered for social care staff.	Annual event will be held in May 2019. Reviewing strategy in preparation for 202. Work will take place to monitor and increase uptake of the flu vaccine amongst social care staff. Applying for over £300,000 to increase provision through the warm and well single point of contact.	No	Members: NYCC officers, A&E Boards (replaced Local Resilience Groups), CCGs, District Council Winter Weather Groups, NHS Capacity Planning Groups, NHS Foundation Trusts, Voluntary Sector, Blue Light Services, Health Watch. The partnership feeds into the Health and Wellbeing Board and the North Yorkshire Local Resilience Forum.	www.warmandwell.org.uk/Abo-ut-Us	Public Health Grant £50k and any additional external funding bids made by the partnership.	NYCC	£50k	Yes - 2 part time posts employed by Mid-North Yorkshire Citizens Advice.	No routine report to NYCC elected member body, any issues feed in to County Council processes in the usual way.	None	Accountable body to be determined for additional funding bids made by the partnership.	Kathryn Ingold	Anton Hodge	L	M	M	L	L	L	n/a
Healthy Weight, Healthy Lives	HAS	2	To deliver against the six priorities set out in the Healthy Weight, Healthy Lives Strategy and implementation plan across the obesity system in North Yorkshire	Established February 2018	Established multi-agency steering group in February 2018. Produced the first annual report that highlighted whole-system, partner, achievements under each of the strategic priorities. Steering Group agreed 19/20 action for each strategic priority.	Maintain commitment and energy of steering group partners to contribute to the whole system approach leadership for the agenda. Facilitate partners to deliver and report on agreed action under each strategic priority.	No	The Steering Group is accountable to the Health and Wellbeing Board. Working groups/place-based groups; task and finish groups will feed into the Steering Group.		No additional investment - utilisation of existing assets across multiple partners.	Health and Wellbeing Board	None	No	Elected members on Health and Wellbeing Board - as required.	None	Yes, engaging with the NHS to ensure referrals for people at risk.	Katie Needham / Rachel Richards / Ruth Everson	Anton Hodge	L	L	M	L	L	L	n/a
Integrated Planning and Commissioning Board in Hambleton, Richmondshire and Whitby	HAS	2,3	To shape commissioning priorities to meet the health and wellbeing needs of the local populations underpinned by Section 75 agreements (Section 75 of the Health and Social Care Act 2006).	Established July 2017.	Agreeing the Section 75 agreements and developing commissioning strategies. This board has focused on frailty and pathways such as discharge to assess strengthening integration across health and social care	Further developing and implementing commissioning strategies. Key issue is challenging financial position for CCGs affecting ability to engage.	No	Senior officers of HAS and respective CCGs.		Initially £100k, potentially over time all that is in the scope of Section 75.	CCG and NYCC through Section 75 agreement.	Initially £50k, potentially over time all that is in the scope of Section 75.	No	Cllr Michael Harrison and Cllr Caroline Dickinson (Executive Members) - as required.	None	No	Richard Webb	Anton Hodge	L	M	M	M	M	L	n/a

Name of partnership	Lead NYCC Directorate	Partnership type: 1. Statutory 2. Instrumental in influencing policy 3. Instrumental in controlling £ and other resources 4. Liaison only	Purpose and role of partnership	Date of last governance review (and if recently, action taken as a result)	Key achievements 2018/19	Issues and priorities 2019/20	Have there been any governance failures in 2018/19? Yes / No If yes, outline	Membership and governance arrangements of partnership	Link to governance document / terms of reference if published on internet	Annual partnership expenditure and main sources of income	Accountable body	NYCC budget contribution (in addition to officer time)	Are any people employed specifically to undertake the work of the partnership? Yes / No If yes, how many posts and who is the employer	Which NYCC elected member body does the partnership report to and how often?	NYCC elected member(s) directly involved in partnership and role they play	Any issues (eg decision making, accountability, transparency, key policy areas)? Yes / No If yes, outline	NYCC lead officer	NYCC finance contact	Risk factors H/M/L 1 Probability of governance failure 2 NYCC objectives 3 NYCC financial 4 NYCC services 5 NYCC reputation	Overall partnership risk rating H/M/L	Legal Services governance review of high and medium risk partnerships - date last undertaken, summary and any action needed as a result
Integrated Planning and Commissioning Board in Scarborough and Ryedale	HAS	2,3	To shape commissioning priorities to meet the health and wellbeing needs of the local populations underpinned by Section 75 agreements (Section 75 of the Health and Social Care Act 2006).	Established July 2017.	Agreeing the Section 75 agreements and developing commissioning strategies. The board has considered a range of issues throughout the year including mental health, wellbeing and the BCF/BCF. Jointly appointed to a commissioning manager post to focus on this area.	Further developing and implementing commissioning strategies. Key issue is challenging financial position for CCGs affecting ability to engage.	No	Senior officers of HAS and respective CCGs.		Initially £100k, potentially over time all that is in the scope of Section 75.	CCG and NYCC through Section 75 agreement.	Initially £50k, potentially over time all that is in the scope of Section 75.	No	Cllr Michael Harrison and Cllr Caroline Dickinson (Executive Members) - as required.	None	No	Richard Webb	Anton Hodge	L M M M M	L	n/a
Integrated Care Systems / Sustainability and Transformation Partnerships (three partnerships)	HAS	2, 3	NHS led partnerships across 3 areas covering parts of North Yorkshire and much wider areas. These partnerships are focused on integrating health and care systems across tertiary, acute, primary and community care. The 3 partnerships covering North Yorkshire are Cumbria and the North East; West Yorkshire and Harrogate; and Humber Coast and Vale.	N/A	The 3 partnerships are in different stages of development. NYCC has signed up to an MOU with the West Yorkshire and Harrogate ICS.	The priority is for each of the areas to become fully functioning ICSs by 2020 to help to deliver the NHS plan and a controlled total for the health organisations in each of the respective patches.	No	Chief Executive and the Director of Health and Adult Services as his deputy	Each ICS has their own terms of reference	n/a	n/a	None	No	None	Cllr Harrison is a member of the wider Harrogate and West Yorkshire partnerships with other elected members across the region	No	Richard Webb	Anton Hodge	L M M M M L	L	n/a
North Yorkshire and York Systems Leadership Executive	HAS	2, 3	This partnership is a new partnership focused on NHS and local government leaders working together across the system to integrate health and care. This relatively new board is aspiring to develop into an integrated care partnership.	n/a	Establishment of the partnership.	To develop a work programme	No	Chief Executives of all NHS organisations across North Yorkshire and the Chief Executives of North Yorkshire Councils		n/a	n/a	None	No	None	None	No	Richard Flinton	n/a	L M M M M	L	n/a
<p>Legal Services governance review of Welcome to Yorkshire (May 2019):</p> <p>This partnership was not yet due for further review, but there are clear concerns arising from the publically known independent investigation being undertaken concerning payment of expenses to certain people who have held senior management roles within Welcome to Yorkshire. It is understood that BDO are preparing a report into the expense concerns whilst Clarion solicitors are reporting on the culture, management, processes and governance. These reports are expected to be concluded by the end of July 2019. At the time of the last review (April 2017), no concerns were held against this partnership. NYCC are not the accountable body for the partnership. A written governance document was in effect which appeared robust and Welcome to Yorkshire, as a registered company, complied with its filing requirements including the submission of full accounts duly audited by an independent auditor, KPMG. Legal Services will endeavour to seek to obtain a copy of the reports of BDO and Clarion once the investigations are completed and will thereafter conduct a further governance review having regard to any comments or recommendations made within those independent investigatory reports. It is both hoped and expected that Welcome to Yorkshire will accept and implement any recommendations that are made and our next review will look for evidence of this.</p>																					